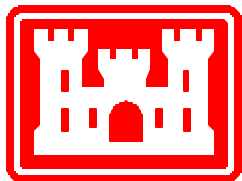




4th Quarter 03

Directorate Research & Development



Leading Indicators

Leading Indicators	Green	Amber	Red
Program Management	Program is on-track and will deliver the right solution at the right time to maximize benefit to the Army	Should have a well-developed delivery schedule now; don't have it yet, but expect it.	Should have a well developed delivery schedule but are experiencing problems that make right-time delivery unlikely.
Proponents / Customers	Stakeholders have fully endorsed the program	Should have full endorsement in place, but don't have it yet. Expect to have it.	Should have full endorsement in place but don't. Problems are making receipt of endorsements unlikely.
Technology Transfer	Hand-off to recipient has been worked out.	Should have worked out the hand-off with the recipient, but don't have it yet. Expect hand-off to be completed.	Should have the hand-off, but don't. Problems are making that event unlikely.
Funding	Have all the funding needed at the right time.	Should have enough funding for the effort, but it is not yet in place. Expect to have the funding at the right time.	Should have all funding needed in place at this time, but don't. Obtaining the necessary funds at the right time is unlikely.

Programs

Joint Rapid Airfield Construction

Program Management	G
Proponents / Customers	G
Technology Transfer	Y
Funding	G

MANSCEN and US Army Transportation School developing supporting requirements documents as part of the Enable Theater Access (ETA) initiative formally established as a Tier II ICT by respective CGs. Emerging documents include: Operation and Organization (O&O) Concept, Initial Capabilities Document (ICD), and Capabilities Development Document (CDD); \$5.3M proposal for transitional research (6.4 and 6.5) at HQDA for FY05-09 POM submission.

Fort Future

Program Management	G
Proponents / Customers	Y
Technology Transfer	G
Funding	G

Support from senior leadership; installations and districts are beginning to support effort. Progress is being made in gaining support from senior civilian/middle management levels of ACSIM/IMA.

Counter Mine

Program Management	G
Proponents / Customers	G
Technology Transfer	G
Funding	G